

November 4, 2014

**Los Angeles County
Board of Supervisors**

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First District

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Second District

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Third District

Don Knabe
Fourth District

Michael D. Antonovich
Fifth District

TO: Each Supervisor

FROM:  Mitchell H. Katz, M.D.
Director



SUBJECT: **STATUS REPORT ON KEY INDICATORS OF
PROGRESS, HOSPITAL OPERATIONS, AND OTHER
ISSUES RELATED TO THE TRANSITION TO THE NEW
LAC+USC MEDICAL CENTER – PROGRESS REPORT #105**

Mitchell H. Katz, M.D.
Director

Hal F. Yee, Jr., M.D., Ph.D.
Chief Medical Officer

Christina R. Ghaly, M.D.
Deputy Director, Strategic Planning

This is to provide your Board with the monthly report on the status of transitioning to the new LAC+USC Medical Center (LAC+USC). This report is the full monthly operational report with trends to include the month of September 2014.

Census Trending (ADC includes Psychiatric & Newborn Patients)

The Average Daily Census (ADC) for the month of August was 562 out of 676 licensed beds, an estimated 81% utilization rate (83% occupancy). The census for Medical/Surgical units was an estimated 91% utilization rate (93% occupancy) for September 2014.

Emergency Department (ED) Indicators

The attachment demonstrates a decrease for ED boarding and ED wait times. The rate of patients who left without being seen (LWBS) and the average daily census (ADC) remained stable. There was an increase in the number of patients transferred out in comparison to August 2014. The Dangerously Overcrowding Level Comparison for September 2014 was 10.3% compared to 24.5% in August 2014.

If you have any questions or need additional information, please contact me or Dan Castillo, LAC+USC Chief Executive Officer, at (323) 409-2800.

DC:ab

Attachment

c: Chief Executive Office
County Counsel
Executive Office, Board of Supervisors

313 N. Figueroa Street, Suite 912
Los Angeles, CA 90012

Tel: (213)240-8101
Fax: (213) 481-0503

www.dhs.lacounty.gov

To ensure access to high-quality, patient-centered, cost-effective health care to Los Angeles County residents through direct services at DHS facilities and through collaboration with community and university partners.

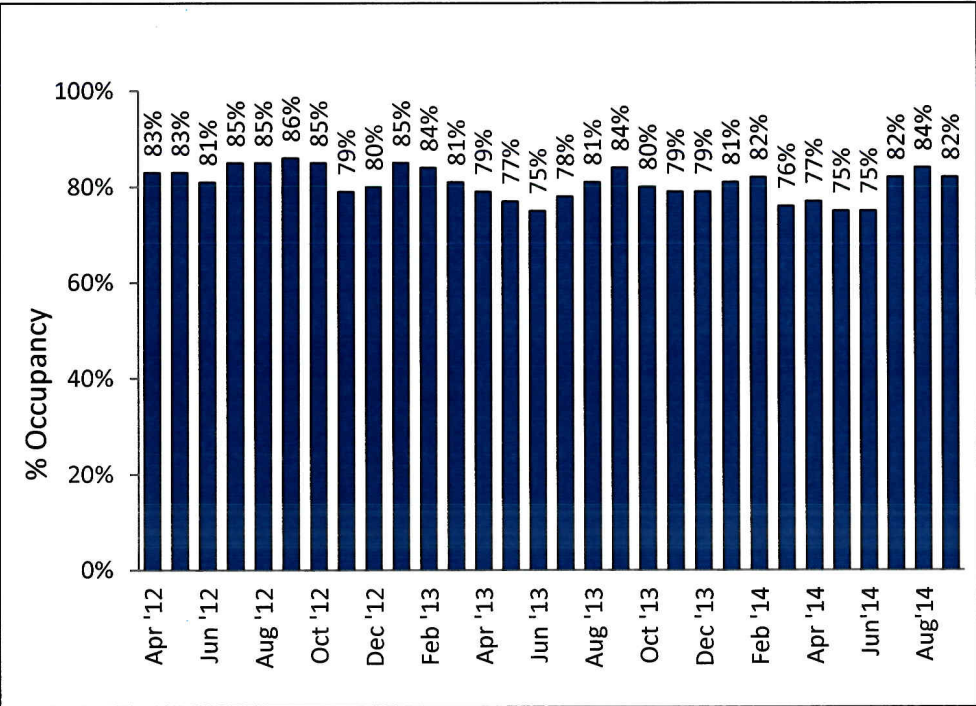


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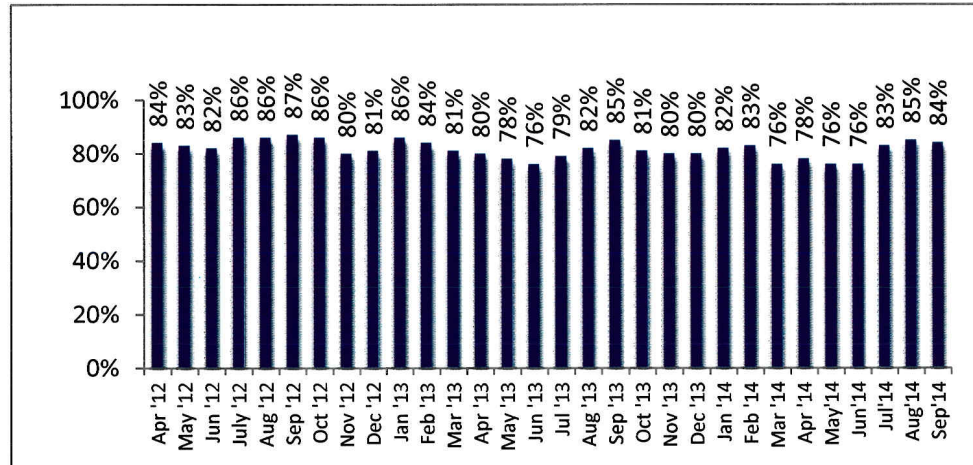
Indicator	Definition	Data	Comments																																																														
Indicator #1 – Trends in Average Daily Census and Hospital Operations Metrics																																																																	
1a. Average Daily Census (ADC)	<p>ADC: A measure of the total number of inpatients occupying licensed beds on a daily basis reported as the arithmetic mean.</p> <p>Calculation: Total number of admitted inpatients at 12:00 AM midnight daily, summed over the month and divided by the total number of days in the month.</p> <p>Source of Data: Affinity</p>	<div><div>ADC</div><table><thead><tr><th>Month</th><th>ADC</th></tr></thead><tbody><tr><td>Apr '12</td><td>561</td></tr><tr><td>May '12</td><td>558</td></tr><tr><td>June '12</td><td>547</td></tr><tr><td>July '12</td><td>573</td></tr><tr><td>Aug '12</td><td>576</td></tr><tr><td>Sept '12</td><td>585</td></tr><tr><td>Oct '12</td><td>572</td></tr><tr><td>Nov '12</td><td>534</td></tr><tr><td>Dec '12</td><td>537</td></tr><tr><td>Jan '13</td><td>573</td></tr><tr><td>Feb '13</td><td>563</td></tr><tr><td>Mar '13</td><td>545</td></tr><tr><td>Apr '13</td><td>542</td></tr><tr><td>May '13</td><td>525</td></tr><tr><td>Jun '13</td><td>504</td></tr><tr><td>Jul '13</td><td>529</td></tr><tr><td>Aug '13</td><td>550</td></tr><tr><td>Sept '13</td><td>569</td></tr><tr><td>Oct '13</td><td>543</td></tr><tr><td>Nov '13</td><td>538</td></tr><tr><td>Dec '13</td><td>536</td></tr><tr><td>Jan '14</td><td>553</td></tr><tr><td>Feb '14</td><td>555</td></tr><tr><td>Mar '14</td><td>517</td></tr><tr><td>Apr '14</td><td>528</td></tr><tr><td>May '14</td><td>517</td></tr><tr><td>Jun '14</td><td>516</td></tr><tr><td>July '14</td><td>556</td></tr><tr><td>Aug '14</td><td>568</td></tr><tr><td>Sep '14</td><td>562</td></tr></tbody></table></div> <p>Note: Average Daily Census number reported includes Medical Center + Psych + Newborns Census.</p> <td><p>ADC provided as background information.</p><p>Graphs depict data from April 2012 to present.</p></td>	Month	ADC	Apr '12	561	May '12	558	June '12	547	July '12	573	Aug '12	576	Sept '12	585	Oct '12	572	Nov '12	534	Dec '12	537	Jan '13	573	Feb '13	563	Mar '13	545	Apr '13	542	May '13	525	Jun '13	504	Jul '13	529	Aug '13	550	Sept '13	569	Oct '13	543	Nov '13	538	Dec '13	536	Jan '14	553	Feb '14	555	Mar '14	517	Apr '14	528	May '14	517	Jun '14	516	July '14	556	Aug '14	568	Sep '14	562	<p>ADC provided as background information.</p> <p>Graphs depict data from April 2012 to present.</p>
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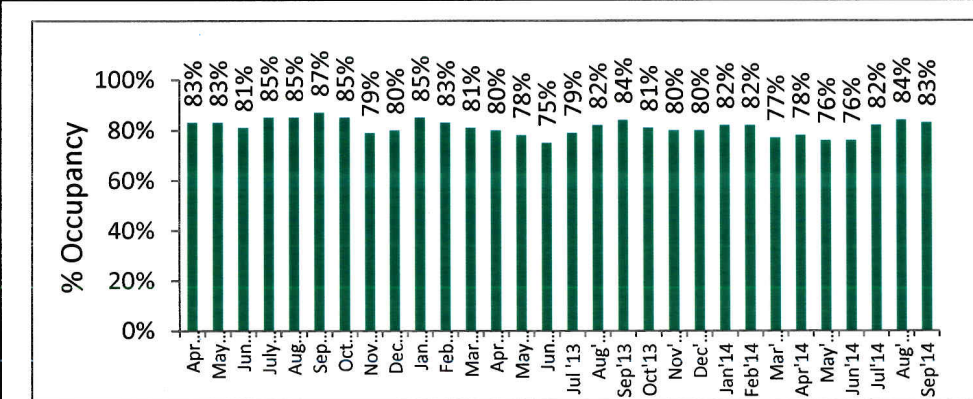
Indicator #1 – Trends in Average Daily Census and Hospital Operations Metrics																																			
<div>1b.</div> <div>Occupancy Rate</div> <div>LAC+USC Medical Center</div>	<div>Definition:</div> <div>A measure of the usage of the licensed beds during the reporting period that is derived by dividing the patient days in the reporting period by the licensed bed days in the reporting period.</div> <div>Calculation:</div> <div>The total number of admitted inpatients at 12:00 AM midnight, including women in labor, may include normal newborns and psychiatric inpatients divided by licensed or budgeted beds.</div> <div>Source of Data:</div> <div>Affinity</div> <div>Target:</div> <div>95%</div>	<div>Medical Center Licensed Occupancy Rate (excluding Newborns) = $\frac{\text{Med Center Census} - \text{Newborns}}{600}$</div> <div><table><thead><tr><th>Month</th><th>% Occupancy</th></tr></thead><tbody><tr><td>Apr '12</td><td>83%</td></tr><tr><td>Jun '12</td><td>81%</td></tr><tr><td>Aug '12</td><td>85%</td></tr><tr><td>Oct '12</td><td>86%</td></tr><tr><td>Dec '12</td><td>80%</td></tr><tr><td>Feb '13</td><td>84%</td></tr><tr><td>Apr '13</td><td>79%</td></tr><tr><td>Jun '13</td><td>75%</td></tr><tr><td>Aug '13</td><td>81%</td></tr><tr><td>Oct '13</td><td>80%</td></tr><tr><td>Dec '13</td><td>79%</td></tr><tr><td>Feb '14</td><td>82%</td></tr><tr><td>Apr '14</td><td>77%</td></tr><tr><td>Jun '14</td><td>75%</td></tr><tr><td>Aug '14</td><td>82%</td></tr></tbody></table></div>	Month	% Occupancy	Apr '12	83%	Jun '12	81%	Aug '12	85%	Oct '12	86%	Dec '12	80%	Feb '13	84%	Apr '13	79%	Jun '13	75%	Aug '13	81%	Oct '13	80%	Dec '13	79%	Feb '14	82%	Apr '14	77%	Jun '14	75%	Aug '14	82%	<div>For comparison, occupancy rates reported in the old facility were reported including newborns and were based on budgeted beds.</div>
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Medical Center Licensed Occupancy Rate (including Newborns) =
Med Center Census / 600

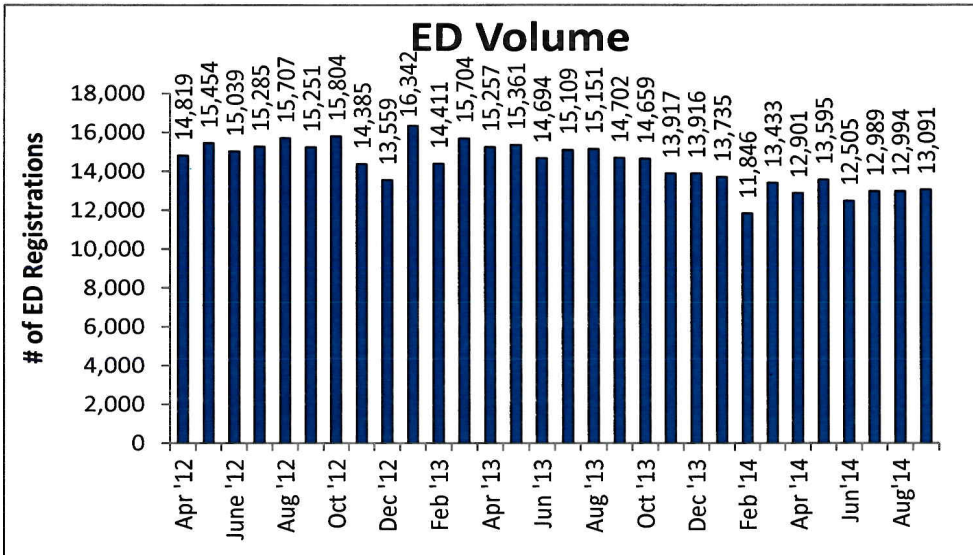
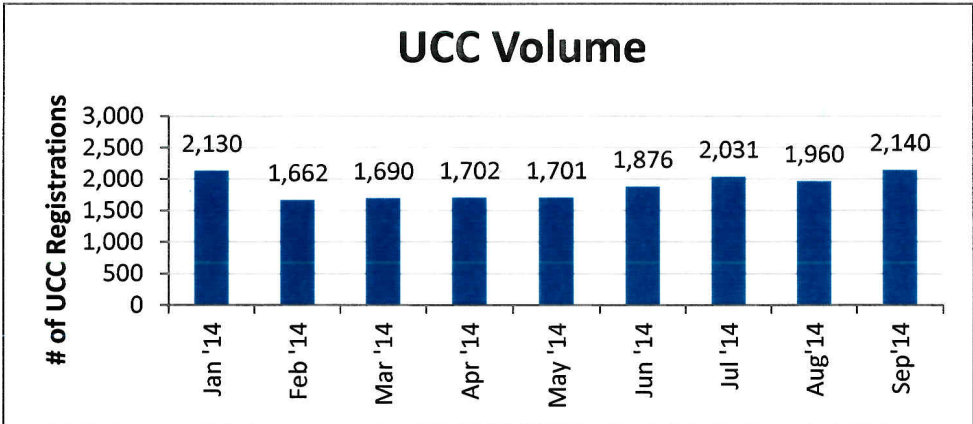


Medical Center Budgeted Occupancy =
Med Center Census + Newborns + Psych Hosp Census / 676



Medical Center = New Facility + Psychiatric Hospital

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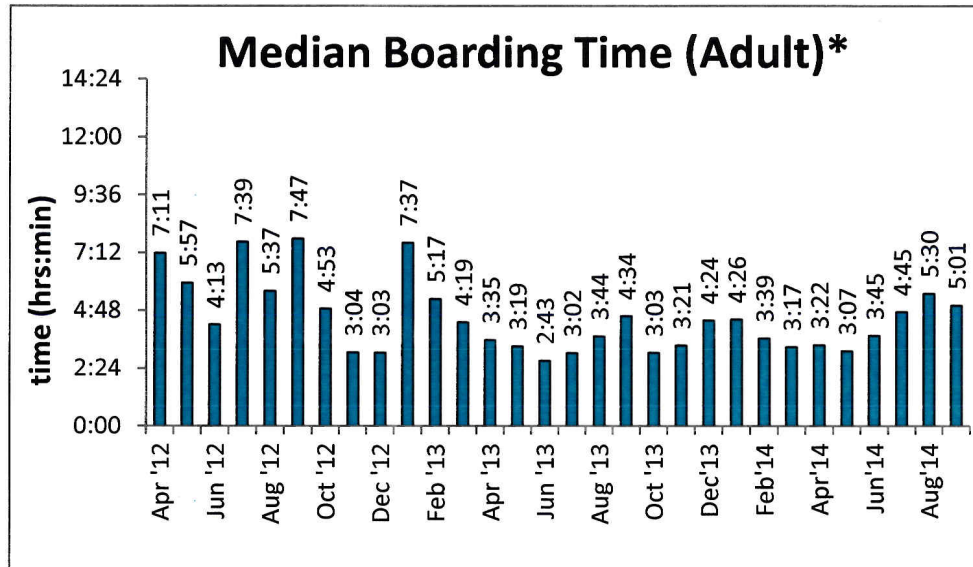
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<div>2a.</div> <div>ED</div> <div>Volume</div>	<div>ED Volume:</div> <div>Measured by total number of Emergency Department patient registrations.*</div> <div>Source of Data:</div> <div>Affinity</div>	<div><div>ED Volume</div><table><thead><tr><th>Month</th><th># of ED Registrations</th></tr></thead><tbody><tr><td>Apr '12</td><td>14,819</td></tr><tr><td>May '12</td><td>15,454</td></tr><tr><td>June '12</td><td>15,039</td></tr><tr><td>July '12</td><td>15,285</td></tr><tr><td>Aug '12</td><td>15,707</td></tr><tr><td>Sept '12</td><td>15,251</td></tr><tr><td>Oct '12</td><td>15,804</td></tr><tr><td>Nov '12</td><td>14,385</td></tr><tr><td>Dec '12</td><td>13,559</td></tr><tr><td>Jan '13</td><td>16,342</td></tr><tr><td>Feb '13</td><td>14,411</td></tr><tr><td>Mar '13</td><td>15,704</td></tr><tr><td>Apr '13</td><td>15,257</td></tr><tr><td>May '13</td><td>15,361</td></tr><tr><td>Jun '13</td><td>14,694</td></tr><tr><td>Jul '13</td><td>15,109</td></tr><tr><td>Aug '13</td><td>15,151</td></tr><tr><td>Sept '13</td><td>14,702</td></tr><tr><td>Oct '13</td><td>14,659</td></tr><tr><td>Nov '13</td><td>13,917</td></tr><tr><td>Dec '13</td><td>13,916</td></tr><tr><td>Jan '14</td><td>13,735</td></tr><tr><td>Feb '14</td><td>11,846</td></tr><tr><td>Mar '14</td><td>13,433</td></tr><tr><td>Apr '14</td><td>12,901</td></tr><tr><td>May '14</td><td>13,595</td></tr><tr><td>Jun '14</td><td>12,505</td></tr><tr><td>Jul '14</td><td>12,989</td></tr><tr><td>Aug '14</td><td>12,994</td></tr><tr><td>Sep '14</td><td>13,091</td></tr></tbody></table></div>	Month	# of ED Registrations	Apr '12	14,819	May '12	15,454	June '12	15,039	July '12	15,285	Aug '12	15,707	Sept '12	15,251	Oct '12	15,804	Nov '12	14,385	Dec '12	13,559	Jan '13	16,342	Feb '13	14,411	Mar '13	15,704	Apr '13	15,257	May '13	15,361	Jun '13	14,694	Jul '13	15,109	Aug '13	15,151	Sept '13	14,702	Oct '13	14,659	Nov '13	13,917	Dec '13	13,916	Jan '14	13,735	Feb '14	11,846	Mar '14	13,433	Apr '14	12,901	May '14	13,595	Jun '14	12,505	Jul '14	12,989	Aug '14	12,994	Sep '14	13,091	<div>*ED Volume data as of January 2014 no longer includes Urgent Care Center (UCC) visits. UCC visits as of January 2014 are reflected separately in Graph 2b. below.</div>
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<p>2c.</p> <p>Median Emergency Department Boarding Time (EDBT)</p> <p>*Harris Rodde Indicator</p>	<p>Boarding Time: Time from MD Admit time (effective date and time of pre-admit) to time the patient actually leaves the ED en route to assigned bed (effective date and time of the ED disposition).</p> <p>Calculation: The middle value in the set of individual boarding times for the month arranged in increasing order. If there is an even number of values, then the median is the average of the middle two values.</p> <p>Source of Data: Affinity</p> <p>Target: Less than 7 hours.</p>	<p style="text-align: center;">Median EDBT</p> <p>September '14 data is preliminary data</p>	
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September '14 data is preliminary data

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Indicator #2 - Emergency Department Metrics

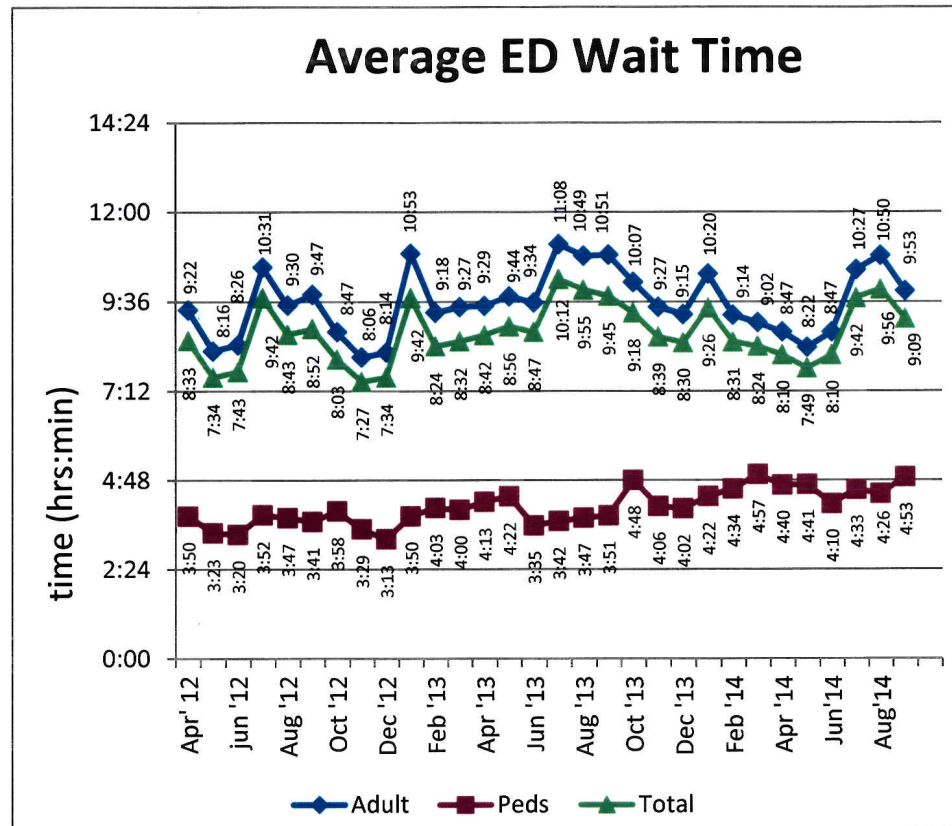
**2d.
ED Wait
Time**

ED Wait Time:
 Measured from time patient is triaged to time patient is either admitted or discharged reported as an arithmetic mean.

Definition:
 Sum of all wait time values during the monthly reporting period divided by the total number of values.

Source of Data:
 Affinity

Target:
 No target value.
 Lower numbers are better.



Adult Wait Time : *Excludes Psych, Pediatric, Observation Unit, and Jail patients

Total ED Wait time: *Excludes Psych, Observation Unit, and Jail patients

September '14 data is preliminary data

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Indicator #2 - Emergency Department Metrics

2e.
Left
Without
Being
Seen
(LWBS)

***Harris**
Rodde
Indicator

LWBS:

The total number of patients who left the ED without being seen by a physician reported as a percentage of all ED visits.

Calculation:

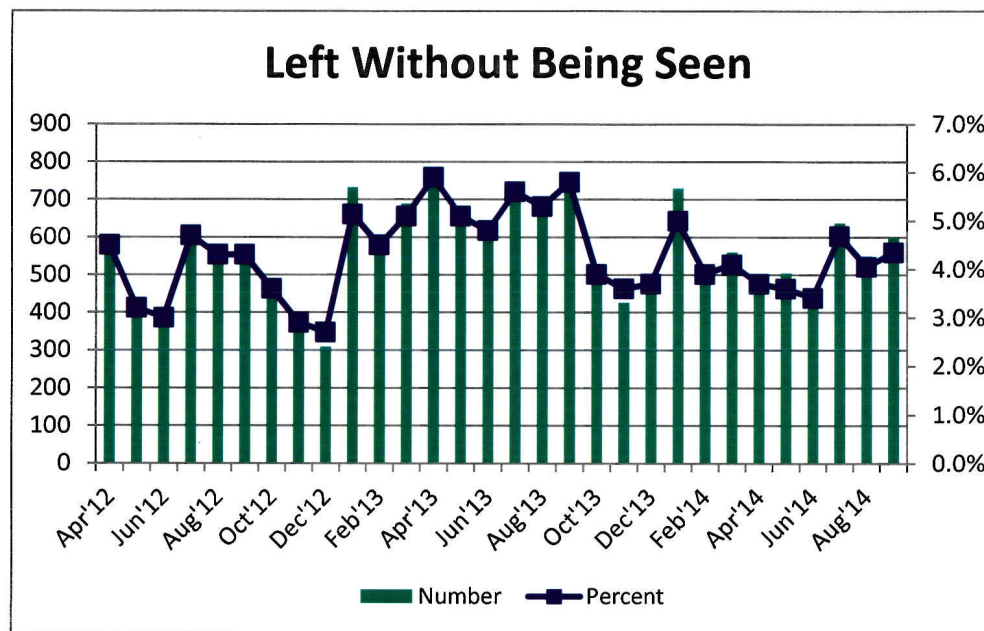
The total number of patients who left the ED without being seen divided by the total number of ED patient visits on a monthly basis.

Source of Data:

Affinity

Target:

No target value.
 Lower numbers are better.



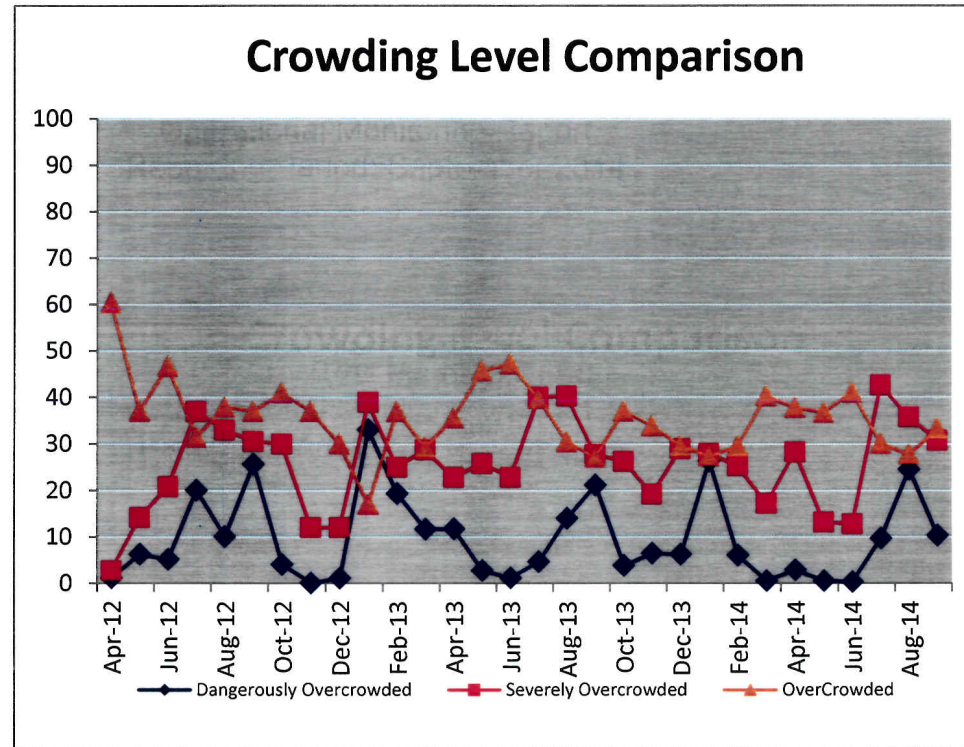
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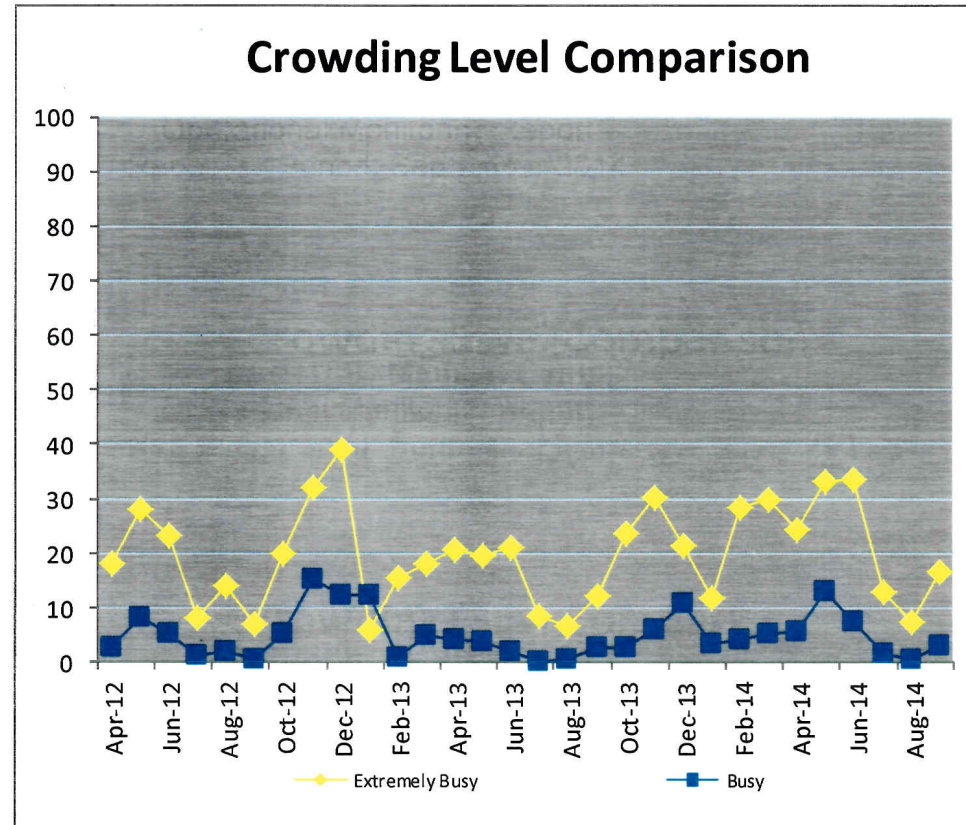
Indicator #2 - Emergency Department Metrics			
<div>2f.</div> <div>ED Diversion</div>	<div><div>ED Diversion:</div><div>A percentage measure of the time the ED diverts ambulance traffic away from the ED, reported as a function of the reason for diversion on a monthly basis.</div><div>Calculation:</div><div>The total number of hours of ED diversion for a specific reason divided by the total number of available hours in a month.</div><div>Source of Data:</div><div>ReddiNet</div></div>	<div><div>Diversion of ALS Units due to ED Saturation</div><div><div><div>% on diversion 100% = total hours in the month</div><div><div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></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**2g.
Surge
Report**



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<div>2h.</div> <div>Continuing Care Clinic (CCC) Volume</div>	<div><div>CCC Volume:</div><div>Measured by total number of Continuing Care Clinic (CCC) patient registrations, CCC Risk Stratification registrations, and CCC Pharmacy registrations.</div><div><div>Source of Data:</div><div>Affinity</div></div></div>	<div><div>Continuing Care Clinic Volume</div><div><div><div># of Registrations</div><div><div>550</div><div>500</div><div>450</div><div>400</div><div>350</div><div>300</div><div>250</div><div>200</div><div>150</div><div>100</div><div>50</div><div>0</div></div><div><div>Jan-14</div><div>Feb-14</div><div>Mar-14</div><div>Apr-14</div><div>May-14</div><div>Jun-14</div><div>Jul-14</div><div>Aug-14</div><div>Sep-14</div></div></div><div><div>179</div><div>279</div><div>275</div><div>468</div><div>468</div><div>451</div><div>482</div><div>522</div><div>408</div></div></div></div>	<div>**Data from March 2014 includes risk stratification and pharmacy visits seen in CCC.</div>
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Indicator #3 – Trends for Patient Diversions and Transfers & #4 – Transfers to Rancho Los Amigos National Rehabilitation Center Metrics

3. & 4.
Rancho Los Amigos National Rehabilitation Center (RLANRC) Transfers

Transfers:

The volume of patients transferred to RLANRC for acute hospitalization from the Emergency Department and from Inpatient Units.

Data Source:

Manual record keeping.

Cancelled category includes patients whose condition changed leading to higher level of care or discharge home.

Month of September '14

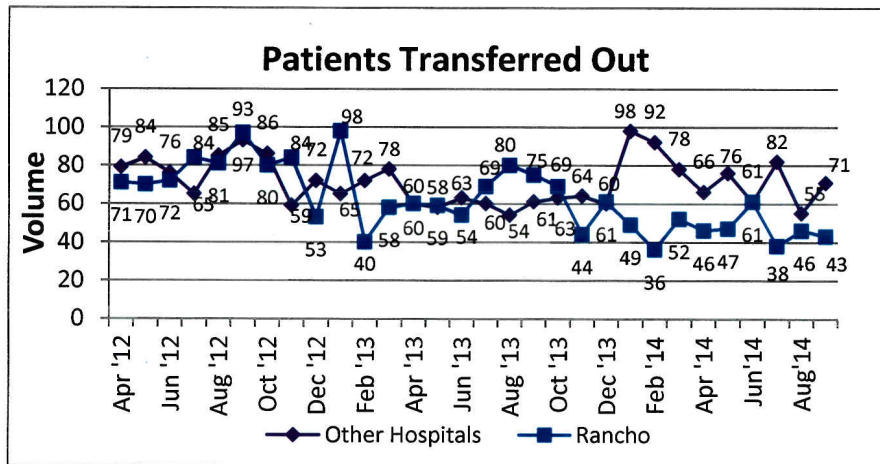
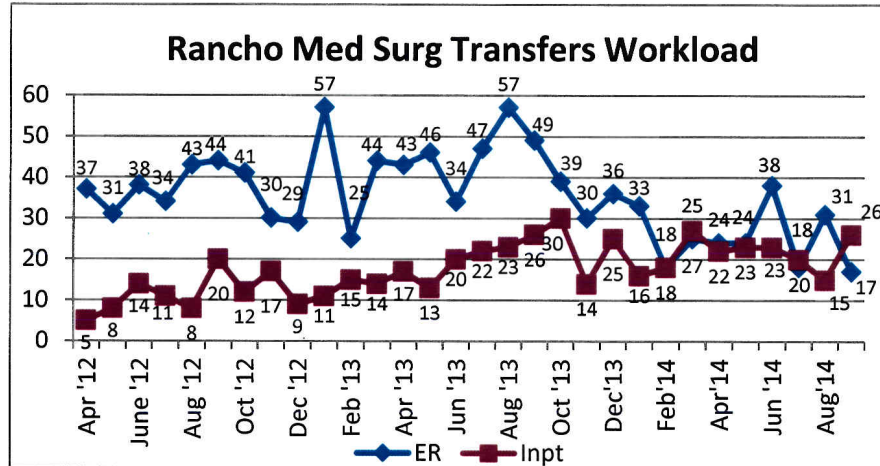
Referrals from ER:

	Med/Surg	Acute Stroke	Total
# Met transfer criteria	1	NA	-
# Referred to RLANRC	1	16	17
# Transfers	1	16	17
# Denied	0	NA	-
# Cancelled	0	NA	-
# Patients Refused of Those Cancelled	0	NA	-

Referrals from Inpatients:

	Med/Surg	Acute Stroke	Total
# Met transfer criteria	26	NA	-
# Referred to RLANRC	26	2	28
# Transfers	24	2	26
# Denied	0	NA	-
# Cancelled	2	NA	-
# Patients Refused of Those Cancelled	0	NA	-
Other /Pending	0	NA	-

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* Other hospitals = Silver Lake (0), Managed Care Repatriation (71)

Data was revised to reflect total # of patients (including stroke patients) referred to Rancho Los Amigos National Rehabilitation Center

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Indicator #5 – Harris Rodde Indicators

<div>5.</div> <div>Average Length of Stay (ALOS)</div> <div>*Harris Rodde Indicator</div>	<div><div>LOS:</div><div>The difference between discharge date and the admission date or 1 if the 2 dates are the same.</div><div>Total LOS:</div><div>Calculation:</div><div>ALOS is the arithmetic mean calculated by dividing the Total LOS by the Total # of discharges in the monthly reporting period, rounded off to one decimal place.</div><div>Source of Data:</div><div>Affinity</div><div>Target: <5.5 days</div></div>	<div><div>Average Length of Stay</div><div><table><thead><tr><th>Period</th><th>Actual ALOS</th></tr></thead><tbody><tr><td>FY 10-11 (Avg)</td><td>6.4</td></tr><tr><td>Jul '12</td><td>6.2</td></tr><tr><td>Sept '12</td><td>6.3</td></tr><tr><td>Nov '12</td><td>6.4</td></tr><tr><td>Jan '13</td><td>6.5</td></tr><tr><td>Mar '13</td><td>6.2</td></tr><tr><td>May '13</td><td>6.4</td></tr><tr><td>Jul '13</td><td>6.0</td></tr><tr><td>Sep '13</td><td>6.2</td></tr><tr><td>Nov '13</td><td>6.3</td></tr><tr><td>Jan '14</td><td>6.3</td></tr><tr><td>Mar '14</td><td>5.8</td></tr><tr><td>May '14</td><td>5.6</td></tr><tr><td>Jul '14</td><td>5.9</td></tr><tr><td>Sep '14</td><td>6.5</td></tr></tbody></table></div><div><div>*Medical Center (New Facility + Psychiatric Hospital) ALOS - Preliminary data pending Auditor-Controller validation</div></div></div>	Period	Actual ALOS	FY 10-11 (Avg)	6.4	Jul '12	6.2	Sept '12	6.3	Nov '12	6.4	Jan '13	6.5	Mar '13	6.2	May '13	6.4	Jul '13	6.0	Sep '13	6.2	Nov '13	6.3	Jan '14	6.3	Mar '14	5.8	May '14	5.6	Jul '14	5.9	Sep '14	6.5	<div><div>The increasing length of stay observed in January and February 2013 is largely attributed to the discharge of several patients with extended lengths of stay. In September 2014, this includes 10 patients who were discharged with LOS > 100. Without the effect of these 10 patients, ALOS would have been 6.0 rather than 6.5.</div><div><div>*As of July 2010 with the consolidation of Ingleside and Hawkins, all psychiatric services are now included.</div></div></div>
Period	Actual ALOS																																		
FY 10-11 (Avg)	6.4																																		
Jul '12	6.2																																		
Sept '12	6.3																																		
Nov '12	6.4																																		
Jan '13	6.5																																		
Mar '13	6.2																																		
May '13	6.4																																		
Jul '13	6.0																																		
Sep '13	6.2																																		
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Jan '14	6.3																																		
Mar '14	5.8																																		
May '14	5.6																																		
Jul '14	5.9																																		
Sep '14	6.5																																		

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Indicator #6 – Pediatric Metrics							
<div>6.</div> <div>Pediatric Bed Census and Occupancy (%)</div> <div>Pediatric ICU (PICU)</div> <div>Neonatal ICU (NICU)</div> <div>Pediatric Unit Adolescent Unit</div>	Census: The total number admitted pediatric inpatients at 12:00 AM midnight of a designated pediatric ward.	Date	NICU (40 Beds)	Peds Ward (25 Beds)	PICU (10 Beds)	Med/Surg Adolescent (20 Beds)	
	Occupancy: The total number of admitted pediatric inpatients divided by the total number of licensed beds on that unit and reported as a percentage.						
		Source of Data: Affinity	Jan-11	55%	60%	70%	70%
			Feb-11	57%	68%	80%	80%
			Mar-11	57%	60%	70%	75%
			Apr-11	55%	64%	50%	75%
			May-11	57%	56%	50%	80%
			Jun-11	70%	52%	60%	75%
			Jul-11	58%	44%	50%	70%
			Aug-11	58%	44%	40%	75%
			Sep-11	58%	40%	50%	75%
			Oct-11	55%	52%	60%	70%
			Nov-11	62%	60%	70%	75%
			Dec-11	65%	40%	60%	70%
			Jan-12	60%	52%	60%	75%
			Feb-12	55%	56%	60%	70%
			Mar-12	55%	64%	50%	75%
			Apr-12	53%	48%	50%	65%
			May-12	42%	40%	50%	70%
			Jun-12	38%	44%	50%	60%
			Jul-12	45%	48%	60%	80%
			Aug-12	57%	48%	50%	75%
			Sep-12	63%	56%	50%	80%
			Oct-12	58%	64%	60%	70%
			Nov-12	63%	44%	50%	45%
			Dec-12	73%	36%	60%	50%
			Jan-13	63%	48%	70%	70%
Feb-13	50%		48%	70%	75%		

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Date	NICU (40 Beds)	Peds Ward (25 Beds)	PICU (10 Beds)	Med/Surg Adolescent (20 Beds)
Mar-13	53%	44%	60%	75%
Apr-13	53%	40%	50%	55%
May-13	43%	44%	60%	45%
Jun-13	48%	48%	50%	35%
Jul-13	48%	32%	50%	60%
Aug-13	45%	40%	40%	75%
Sep-13	48%	48%	40%	80%
Oct-13	53%	44%	40%	55%
Nov-13	43%	32%	50%	60%
Dec-13	40%	44%	40%	60%
Jan-14	45%	40%	50%	75%
Feb-14	53%	48%	40%	60%
Mar-14	43%	44%	50%	45%
Apr-14	38%	36%	40%	50%
May-14	40%	24%	40%	50%
Jun-14	38%	32%	40%	40%
Jul-14	45%	44%	40%	65%
Aug-14	40%	44%	60%	80%
Sep-14	43%	40%	60%	70%

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Reporting Period: September 2014

Indicator #7 – Med Surg / ICU / OB/GYN Metrics							
<div>7.</div> <div>Med Surg / ICU Bed Census and Occupancy (%)</div> <div>Medical Surgical Unit (Med Surg)</div> <div>Jail Unit (Jail)</div> <div>ICUs (Excluding Burn ICUs)</div> <div>OB/GYN Unit (Med Surg)</div>	<div>Census:</div> <div>The total number admitted inpatients at 12:00 AM midnight of a designated ward.</div> <div>Occupancy:</div> <div>The total number of admitted inpatients divided by the total number of licensed beds on that unit and reported as a percentage.</div> <div>Source of Data:</div> <div>Affinity</div>	Date	Med Surg (309 beds)	Jail (24 Beds)	ICUs (120 Beds)	Burn* (20 Beds)	OB/GYN (Med Surg) (32 beds)
	Nov-12	87%	83%	83.5 %	51%	87%	
	Dec-12	88%	71%	83%	44%	83%	
	Jan-13	95%	73%	85%	55%	98%	
	Feb-13	93%	59%	87%	61%	95%	
	Mar-13	91%	62%	82%	47%	93%	
	Apr-13	88%	82%	85%	57%	99%	
	May-13	88%	66%	82%	57%	90%	
	Jun-13	82%	71%	80%	60%	81%	
	Jul-13	88%	79%	82%	42%	88%	
	Aug-13	93%	79%	83%	44%	91%	
	Sep-13	95%	83%	83%	50%	100%	
	Oct-13	91%	72%	78%	59%	95%	
	Nov-13	91%	66%	82%	67%	83%	
	Dec-13	90%	73%	80%	60%	83%	
	Jan-14	92%	72%	86%	45%	93%	
	Feb-14	91%	79%	85%	53%	96%	
	Mar-14	87%	75%	77%	49%	73%	
	Apr-14	87%	85%	83%	65%	87%	
	May-14	86%	71%	79%	63%	86%	
	Jun-14	88%	73%	77%	48%	84%	
	Jul-14	92%	85%	85%	56%	100%	
	Aug-14	92%	85%	87%	68%	100%	
	Sep-14	93%	85%	83%	58%	100%	
* Burn= Both ward (10) and ICUs (10)							